

**Transportation, Assignment, and Transshipment problem****7.1 Transportation problem**

**Example** Powerco has 3 plants  $P1, P2, P3$  that can supply powers 35, 50, 45 million of kilowatts, respectively, to 4 cities  $C1, C2, C3, C4$  with demands of 45, 20, 30, 30 million of kilowatts. Shipping costs, demands, and supplies constraints are summarized in the following table.

	C1	C2	C3	C4	Supply
P1	\$8	\$6	\$10	\$9	$\leq 35$
P2	\$9	\$12	\$13	\$7	$\leq 50$
P3	\$14	\$9	\$16	\$5	$\leq 40$
Demand	$\geq 45$	$\geq 20$	$\geq 30$	$\geq 30$	

Suppose  $x_{ij}$  is the number of kilowatts from  $P_i$  to  $C_j$ , and let  $c_{ij}$  be the cost (in \$) from  $P_i$  to  $C_j$ .

The LP problem:  $\min Z = \sum_{i,j} c_{ij}x_{ij}$

Subject to

$$\begin{aligned} x_{11} + x_{12} + x_{13} + x_{14} &\leq 35 && \text{(P1 supply constraint)} \\ x_{21} + x_{22} + x_{23} + x_{24} &\leq 50 && \text{(P2 supply constraint)} \\ x_{31} + x_{32} + x_{33} + x_{34} &\leq 40 && \text{(P3 supply constraint)} \\ x_{11} + x_{21} + x_{31} &\geq 45 && \text{(C1 demand constraint)} \\ x_{12} + x_{22} + x_{32} &\geq 20 && \text{(C2 demand constraint)} \\ x_{13} + x_{23} + x_{33} &\geq 30 && \text{(C3 demand constraint)} \\ x_{14} + x_{24} + x_{34} &\geq 30 && \text{(C4 demand constraint)} \\ x_{ij} &\geq 0. \end{aligned}$$

**General Formulation** Assume there are  $m$  suppliers shipping a certain product to  $n$  stores such that the cost of shipment from  $S_i$  ( $i$ th supply point) to  $D_j$  ( $j$ th demand point) is  $c_{ij}$ . We need to solve the LP:

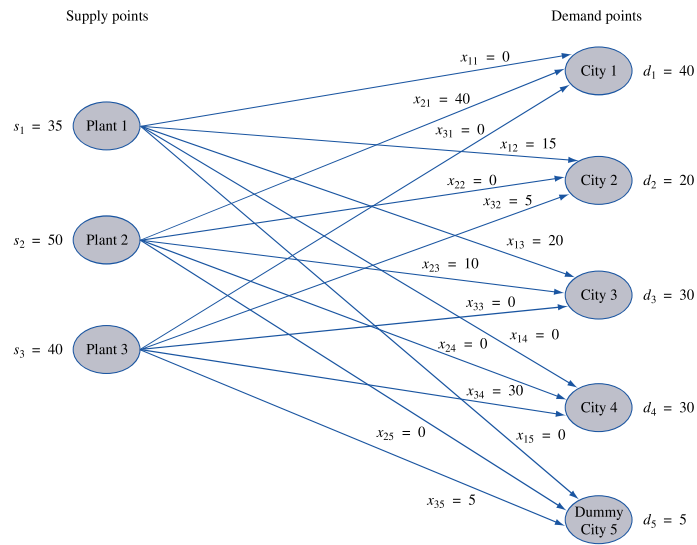
$\max Z = \sum_{i,j} c_{ij}x_{ij}$

subject to

$$\begin{aligned} \sum_j x_{ij} &\leq s_i && \text{for } i = 1, \dots, m, && \text{(supply constraints)} \\ \sum_i x_{ij} &\geq d_j && \text{for } j = 1, \dots, n, && \text{(demand constraints)} \\ x_{ij} &\geq 0. \end{aligned}$$
**Remarks**

1. The transportation company may want to solve the  $\max Z = \sum_{i,j} c_{ij}x_{ij}$ .
2. The problem is balanced if  $\sum_i s_i = \sum_j d_j$ .
3. If  $\sum_i s_i > \sum_j d_j$ , we may set up a dummy demand  $d_{n+1}$  with costs  $c_{i,n+1} = 0$  for all  $i$ .
4. If  $\sum_i s_i < \sum_j d_j$ , we may set up a dummy supplier  $s_{m+1}$  with costs  $c_{m+1,j}$  equals to the unit penalty amount imposed by  $D_j$ .

**FIGURE 2**  
Graphical  
Representation of  
Unbalanced Powerco  
Problem and Its  
Optimal Solution (with  
Dummy Demand Point)



**TABLE 2**  
A Transportation Tableau

	$c_{11}$	$c_{12}$	...	$c_{1n}$	
$s_1$					
$s_2$	$c_{21}$	$c_{22}$	...	$c_{2n}$	
$\vdots$	$\vdots$	$\vdots$		$\vdots$	
$s_m$	$c_{m1}$	$c_{m2}$	...	$c_{mn}$	
	$d_1$	$d_2$	...	$d_n$	

Demand

**TABLE 3**  
Transportation Tableau  
for Powerco

	City 1	City 2	City 3	City 4	Supply
Plant 1	8	10	25	9	35
Plant 2	9	12	13	7	50
Plant 3	14	9	16	5	40
Demand	45	20	30	30	

## Inventory problem as transportation problem

**Example** Sailco manufactures sailboats.

Demands for the next 4 quarters are: 40, 60, 75, 25.

At the beginning, there are 10 sailboats in inventory.

Each quarter, have to make 40 sailboats at the cost of \$400 each.

Additional sailboat can be made at a cost of \$450 each.

Left over inventory cost \$20 per sailboat for each quarter.

We can formulate the following transportation problem.

Supply points.

S1 inventory ( $s_1 = 10$ )

S2 quarter 1 regular production ( $s_2 = 40$ )

S3 quarter 1 overtime production ( $s_3 = 150$ )

S4 quarter 2 regular production ( $s_4 = 40$ )

S5 quarter 2 overtime production ( $s_5 = 150$ )

S6 quarter 3 regular production ( $s_6 = 40$ )

S7 quarter 3 overtime production ( $s_7 = 150$ )

S8 quarter 4 regular production ( $s_8 = 40$ )

S9 quarter 4 overtime production ( $s_9 = 150$ )

Here, regular production must be 40 per quarter. Overtime production has no limit, the total demand is 200, subtracting the initial inventory 10, and 40 regular production in the first quarter, so the maximum should be 150.

Demand points

D1 quarter 1 demand ( $d_1 = 40$ )

D2 quarter 2 demand ( $d_2 = 60$ )

D3 quarter 3 demand ( $d_3 = 75$ )

D4 quarter 4 demand ( $d_4 = 25$ )

D5 dummy demand ( $d_5 = 700 - 200 = 500$ )

See the next page for the costs.

**TABLE 6**  
Transportation Tableau  
for Sailco

	1		2		3		4		Dummy		Supply
Initial	10	0	20	40	60	0				10	
Qtr 1 RT	30	400	420	440	460	0				40	
Qtr 1 OT		450	470	490	510	0	150			150	
Qtr 2 RT		M	400	420	440	0				40	
Qtr 2 OT		M	450	470	490	0	140			150	
Qtr 3 RT		M	M	400	420	0				40	
Qtr 3 OT		M	M	450	470	0	115			150	
Qtr 4 RT		M	M	M	400	0	15			40	
Qtr 4 OT		M	M	M	450	0	150			150	
Demand	40	60	75	25	570						

## 7.2 Finding a basic feasible solution

For a balanced transportation problem, there are  $mn$  variables  $x_{ij}$ , and  $m + n - 1$  linearly independent equalities.

1. To form a bfs, one needs to choose  $m + n - 1$  variables  $x_{ij}$ .
2. Arbitrary choices of  $m + n - 1$  variables may not correspond to a basic feasible solution.
3. The selection of those  $\{x_{ij}\}$  do not contain a loop. That is, it contains a sequences

$$x_{i_1, j_1}, x_{i_1, j_2}, x_{i_2, j_2}, x_{i_2, j_3}, \dots, x_{i_k, j_k}, x_{i_k, j_1}$$

so that  $i_1, \dots, i_k$  are distinct, and  $j_1, \dots, j_k$  are distinct.

**Example**  $(s_1, s_2) = (4, 5)$ ,  $(d_1, d_2, d_3) = (3, 2, 4)$ ,  $(x_{11}, x_{12}, x_{21}, x_{22})$  cannot form a bsf.

Reason. We have to solve

$$\begin{bmatrix} 1 & 1 & 1 & 0 & 0 & 0 \\ 0 & 0 & 0 & 1 & 1 & 1 \\ 1 & 0 & 0 & 1 & 0 & 0 \\ 0 & 1 & 0 & 0 & 1 & 0 \\ 0 & 0 & 1 & 0 & 0 & 1 \end{bmatrix} \begin{bmatrix} x_{11} \\ x_{12} \\ x_{13} \\ x_{21} \\ x_{22} \\ x_{23} \end{bmatrix} = \begin{bmatrix} 4 \\ 5 \\ 3 \\ 2 \\ 4 \end{bmatrix}.$$

Removing a redundant equality, we have to solve

$$\begin{bmatrix} 0 & 0 & 0 & 1 & 1 & 1 \\ 1 & 0 & 0 & 1 & 0 & 0 \\ 0 & 1 & 0 & 0 & 1 & 0 \\ 0 & 0 & 1 & 0 & 0 & 1 \end{bmatrix} \begin{bmatrix} x_{11} \\ x_{12} \\ x_{13} \\ x_{21} \\ x_{22} \\ x_{23} \end{bmatrix} = \begin{bmatrix} 5 \\ 3 \\ 2 \\ 4 \end{bmatrix}.$$

If  $(x_{11}, x_{12}, x_{21}, x_{22})$  yields a bsf, then

$$\begin{bmatrix} 0 & 0 & 1 & 1 \\ 1 & 0 & 1 & 0 \\ 0 & 1 & 0 & 1 \\ 0 & 0 & 0 & 0 \end{bmatrix} \begin{bmatrix} x_{11} \\ x_{12} \\ x_{21} \\ x_{22} \end{bmatrix} = \begin{bmatrix} 5 \\ 3 \\ 2 \\ 4 \end{bmatrix},$$

which is impossible.

### Three ways of finding basic feasible solutions

1. Northwest corner method.

From the  $(1,1)$  entry, try to fulfill the row or column sum constraint in each step.

Example:  $(s_1, s_2, s_3) = (5, 1, 3), (d_1, d_2, d_3, d_4) = (2, 4, 2, 1)$ .

2. Minimum cost method.

Use the cheapest cost in each step to satisfy the row or column in each step.

Example:  $(s_1, s_2, s_3) = (5, 10, 15), (d_1, d_2, d_3, d_4) = (12, 8, 4, 6), C = \begin{pmatrix} 2 & 3 & 5 & 6 \\ 2 & 1 & 3 & 5 \\ 3 & 8 & 4 & 6 \end{pmatrix}$ .

3. Vogel's method. Choose cheap costs and avoid future heavy penalty.

Compute row/column penalties (difference of the two minimum costs in each row/column).

Select basic variable at the row or column with maximum penalty.

TABLE 28

	6	7	8
	15	80	78
Demand	15	5	5
Column Penalty	$15 - 6 = 9$	$80 - 7 = 73$	$78 - 8 = 70$

Supply	Row Penalty
10	$7 - 6 = 1$
15	$78 - 15 = 63$

TABLE 29

	6	7	8
		5	
	15	80	78
Demand	15	×	5
Column Penalty	9	—	70

Supply	Row Penalty
5	$8 - 6 = 2$
15	$78 - 15 = 63$

TABLE 30

	6	7	8
		5	5
	15	80	78
Demand	15	×	×
Column Penalty	9	—	—

Supply	Row Penalty
0	—
15	—

TABLE 31

	6	7	8
0		5	5
	15	80	78
Demand	15	×	×
Column Penalty	—	—	—

Supply	Row Penalty
×	—
15	—

### 7.3 The transportation simplex method

1. Set up the balanced transportation problem with  $m$  supply points and  $n$  demand points to minimize  $Z = \sum_{i,j} c_{ij}x_{ij}$ .
2. Find an initial basic feasible solution.
3. Find  $(u_1, \dots, u_m, v_1, \dots, v_n)$  with  $u_1 = 0$  and  $u_i + v_j = c_{ij}$  for those  $c_{ij}$  corresponding to the basic variables  $x_{ij}$ .

Note that  $(u_1, \dots, u_m, v_1, \dots, v_n)$  is a “proposed” solution of the dual LP problem:

$$\max W = \sum_{i=1}^m s_i u_i + \sum_{j=1}^n d_j v_j \quad \text{Subject to } A^t \begin{bmatrix} u \\ v \end{bmatrix} \leq \begin{bmatrix} c_{11} \\ \vdots \\ c_{mn} \end{bmatrix},$$

$u = [u_1, \dots, u_m]^t$ ,  $v = [v_1, \dots, v_n]^t$  have entries with unrestricted signs.

4. If  $u_i + v_j \leq c_{ij}$  for all  $(i, j)$  pairs, then  $(u_1, \dots, u_m, v_1, \dots, v_n)$  is dual feasible. So, we get an optimal solution.
5. Otherwise, choose the  $(i, j)$  pair such that  $u_i + v_j - c_{ij} > 0$  is maximum to be the entering variable.
6. Find a (the) loop using  $x_{rs}$  in the basic feasible solutions together with  $x_{ij}$ , and use  $x_{ij}$  as entry 0 in the loop.
7. Find the maximum  $\delta > 0$  to add to the the even entries  $x_{rs}$  in the loop, and subtract  $\delta$  from the odd entries in the loop.

[An odd entries  $x_{rs}$  in the loop that is reduced to 0 after the procedure is the basic variable changing into a non-basic variable (as  $x_{ij}$  becomes a basic variable).]

8. Go back to Step 3 until an optimal solution (both primal and dual feasible) is found.

**Remark** For the maximization problem  $\max Z = \sum_{i,j} c_{ij}x_{ij}$ , the dual problem is:

$$\min W = \sum_{i=1}^m s_i u_i + \sum_{j=1}^n d_j v_j \quad \text{Subject to } A^t \begin{bmatrix} u \\ v \end{bmatrix} \geq \begin{bmatrix} c_{11} \\ \vdots \\ c_{mn} \end{bmatrix},$$

$u = [u_1, \dots, u_m]^t$ ,  $v = [v_1, \dots, v_n]^t$  have entries with unrestricted signs.

So, we modify (4), (5) to:

- 4' The current solution is optimal if the proposed solution  $(u_1, \dots, u_m, v_1, \dots, v_n)$  of the dual problem satisfies  $u_i + v_j \geq c_{ij}$  for all  $(i, j)$ .
- 5' Otherwise, find the  $(i, j)$  pair such that  $c_{ij} - (u_i + v_j) > 0$  is maximum to be the entering variable.



**Example** Solve the Powerco problem.

	C1	C2	C3	C4	Supply
P1	\$8	\$6	\$10	\$9	$\leq 35$
P2	\$9	\$12	\$13	\$7	$\leq 50$
P3	\$14	\$9	\$16	\$5	$\leq 40$
Demand	$\geq 45$	$\geq 20$	$\geq 30$	$\geq 30$	

	City1	City2	City3	City4	Supply
Plant1	8	6	10	9	35
Plant2	9	12	13	7	50
Plant3	14	9	16	5	40
Demand	45	20	30	30	

$$\begin{array}{ll}
 u_1 = & v_1 = \\
 u_2 = & v_2 = \\
 u_3 = & v_3 = \\
 & v_4 =
 \end{array}
 \Delta =$$

	City1	City2	City3	City4	Supply
Plant1	8	6	10	9	35
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$$\begin{array}{ll}
 u_1 = & v_1 = \\
 u_2 = & v_2 = \\
 u_3 = & v_3 = \\
 & v_4 =
 \end{array}
 \Delta =$$

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$$\begin{array}{ll}
 u_1 = & v_1 = \\
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 & v_4 =
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	City1	City2	City3	City4	Supply
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 & v_4 =
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